



EUROPE & SCOTLAND
European Regional Development Fund
Investing in a Smart, Sustainable and Inclusive Future

Change Guidance and Process Overview

Green Infrastructure Fund

Guidance for Applicants /
Grantees

June 2019



Disclaimer

Applicants should be aware that as the Green Infrastructure Fund is a new programme, the guidance will be reviewed as the programme evolves and therefore may be subject to change. The European Union and Scottish Ministers reserve the right to amend the National Rules and SNH reserves the right to amend the published guidance during the period of the programme. Decisions to fund Projects will be based on the availability of funding, how well the project matches the Green Infrastructure Fund priorities and its contribution to outcomes as part of the whole Strategic Intervention. These priorities may change during the course of the Strategic Intervention to take into account gaps in meeting priorities in previously funded Projects and not to fund at all. The Scottish Government reserves the right not to award any support at all under this programme.

Version Control

Date	Issue	Status	Author	Authorised by
22/03/16	V1	Draft	LS	FS
23/03/16	V1	Final	LS	ZK
07/10/16	V2	Final	LS	DP
22/08/17	V3	Final	LS	DP
06/11/17	V4	Final	LS	DP
07/06/19	V5	Final	LS	DP

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Change guidance and process

1. Introduction

This guidance outlines what happens when you need to make a change to your project from that approved in your application and Delivery Contract. It relates to changes that occur as a project progresses.

We understand that change is inevitable, and that this may affect the time, cost, quality, scope, risks and benefits of your project. We have developed a robust process to ensure a systematic approach is taken to the identification, assessment, control and approval of change.

This guidance applies where a Delivery Contract that formalises the agreement between you, as the grantee, and SNH as Lead partner for the Green Infrastructure Fund has been finalised that includes, amongst other terms and conditions:

- Your application form describing the project you will deliver;
- Your financial forecast;
- The Indicators and Measures that you will be reporting against.

Any significant change to Milestones, Outputs or Outcomes must be agreed by SNH, as the Lead Partner, before it takes place. Significant changes are alterations or additions to an important part, obligation or performance aspect of the approved Project, including change relating to timescale, cost or outcomes. Examples of significant changes are shown in the table below. In order to determine if a proposed change is regarded as significant, please contact your assigned Project & Funding Officer

2. Types of change and causes

Change Type	Example causes
Time <ul style="list-style-type: none"> • Timescale change • Schedule / timing of payments 	<ul style="list-style-type: none"> • Changes to agreed milestones • Any change to the expected physical or financial completion dates
Cost <ul style="list-style-type: none"> • Interim claims • Final / total amount claimed 	<ul style="list-style-type: none"> • Any financial change to the project as a whole • Any changes to match funding package • Changes to the cost of individual elements but no change to overall cost • Change of expenditure category (between individual categories of expenditure for either capital or revenue costs) (Virement of more than 10% between cost headings) • Changes to agreed spending profile • Any change in the agreed annual expenditure profile for the project
Outcomes <ul style="list-style-type: none"> • Indicators • Measures 	<ul style="list-style-type: none"> • Change to the nature or purpose of the project • Variation in number of hectares being improved • Change to community / beneficiaries

- Change to land ownership

Please note that this list is not exhaustive. If unsure please always check with us first.

You must also inform us if irregularities or fraud are detected or suspected.

Where any significant change to a project is required it is essential that you **inform us and get our approval before implementing the change.**

As long as the changes proposed are reasonable, the Project is still delivering eligible activity and it still represents value for money, obtaining approval for changes should be relatively straightforward. However, if you go ahead and make a change without getting prior agreement, there is no guarantee that a “retrospective” change will be agreed, and this could result in you losing some, or even your entire, ERDF grant. This could include retrospective reclaiming of grant.

Please note that in the following circumstances, the changes are unlikely to be approved:

- The change would have had an impact on who you would have awarded the original contract to. If, during the contract period, changes are made that would have encouraged other tenderers to participate, or it would have been possible for you to accept another tender, then the changes are to be considered substantive and are not allowed;
- The change significantly expands the contract quantitatively and qualitatively to include elements that were not initially provided for at the time of tender.

3 Process

If you are awarded a grant from the Green Infrastructure Fund, the Change process will be used to manage any proposed change to ensure that:

- Good management practices are being applied;
- Ensure that all procurement complies with EU Procurement Regulations and that these are not inadvertently breached by subsequent changes or extensions to your contract or by letting new contracts to existing suppliers;
- The overall outcome of the Green Infrastructure Strategic Intervention will not be impacted;
- SNH, as Lead Partner, can ensure that the Scottish Government, as Managing Authority, receive all the necessary monitoring information that they require to report to EU.

Capture	Examine	Propose	Decide	Implement
Determine issue ¹ type	Assess impact on Project milestones, outcomes, expenditure and Project risk profile	Identify options	Escalate if beyond delegated authority	Take corrective action
Determine severity / priority		Evaluate options		Update records and plans
Record change		Check severity / priority	Recommend options	Approve, reject or defer recommended option

Change requests will be considered in the context of potential impacts on the Project, the Strategic Intervention and how it will affect the risk rating. Changes can be approved, rejected, deferred or more information may be requested. If an agreement cannot be reached on how to proceed, the way forward will be discussed with the Scottish Government and their decision, as Managing Authority, will be final. Once agreed, any amendment to the Delivery Contract will be signed by the grantee and the Lead Partner.

More detailed information regarding the Change process will be discussed at Implementation meetings following approval of your grant. Change request forms will be made available when you are awarded a grant.

¹ Any issue that a manager needs to resolve or escalate or a relevant event that has happened that was not planned and requires management action.

Published: June 2019

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Scottish Natural Heritage
Dualchas Nàdair na h-Alba

All of nature for all of Scotland
Nàdar air fad airson Alba air fad